## Vending to Small Market Conversion

|  | Vending | Conversion to Pico Market |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 50\% Increase | Vs. Vending | 100\% Increase | Vs. Vending |
| Sales | 24,000 | 24,000 | - | 24,000 | - |
| Incremental Volume |  | 12,000 | 12,000 | 24,000 | 24,000 |
| Incremental Price @15\% (a) |  | 5,400 | 5,400 | 7,200 | 7,200 |
| Total Revenue | 24,000 | 41,400 | 17,400 | 55,200 | 31,200 |
| COGS @ 40\% | 9,600 | 14,400 | 4,800 | 19,200 | 9,600 |
| Standard Margin | 14,400 | 27,000 | 12,600 | 36,000 | 21,600 |
|  | 60.0\% | 65.2\% | 5.2\% | 65.2\% | 60.0\% |
| Annual Market Subscription (b) |  | $(1,200)$ | $(1,200)$ | $(1,200)$ | $(1,200)$ |
| Additional Depreciation (c) |  | (500) | (500) | (500) | (500) |
| Annual Contribution | 14,400 | 25,300 | 10,900 | 34,300 | 23,400 |

(a) Impact of Bottle Deposits, adding taxes, going to "\$.09's" and raising to C Store pricing
(b) $\$ 100$ a month subscription
(c) $\$ 2,500$ outlay taken over 5 years

Other Costs are approximately the same - cc fees, distribution, etc.

